IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPEC



This is an abridged prospectus containing salient features of the Red Herring Prospectus of the Company dated May 6, 2022 with RoC (the "RHP" or "Red Herring Prospectus"). You are encouraged to read greater details available in the RHP. https://www.sebi.gov.in/sebiweb/home/HomeAction.do?doListi ng=yes&sid=3&ssid=15&smid=11. Unless otherwise specified all capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the RHP.

THIS ABRIDGED PROSPECTUS CONSISTS OF FOUR PAGES OF BID CUM APPLICATION FORM ALONGWITH INSTRUCTIONS AND SIX PAGES OF ABRIDGED PROSPECTUS. PLEASE ENSURE THAT YOU HAVE RECEIVED ALL THE PAGES.

ēthos | WATCH BOUTIQUES ETHOS LIMITED

Corporate Identity Number: U52300HP2007PLC030800; Date of Incorporation: November 5, 2007

	,	1 /	
Registered Office and Corporate Office	Contact Person	Email and Telephone	Website
Registered Office: Plot No. 3, Sector- III, Parwanoo, Himachal Pradesh -173 220;	Anil Kumar,	Email: anil.dhiman@ethoswatches.com	www.ethoswatches.com
Telephone: + (91) 1792 232 462/233 402	Company Secretary and	Telephone: + (91) 9780687553	
Corporate Office: Kamla Centre, S.C.O. 88-89, Sector 8-C, Madhya Marg,	Compliance Officer;	• • • •	
Union Territory of Chandigarh - 160 009, Telephone: + (91) 172 2548223/24	•		

OUR PROMOTERS: YASHOVARDHAN SABOO: KDDL LIMITED AND MAHEN DISTRIBUTION LIMITED

Type of Offer	Fresh Issue Size (by no. of shares or by amount in ₹)	OFS Size (by no. of shares or by amount in ₹)	(by no. of shares or by amount in ₹)			e Reservation am QIB, NIB, RIB	iong
Fresh Issue and Offer for Sale	Up to ₹ 37,500 lakhs	Up to 11,08,037 Equity Shares		The Offer is being made pursuant to Regulation 6(1) of SEBI ICDR Regulations. For details in relation to share reservation among Qualified Institutional Buyers, Non- Institutional Investors and Retail Individual Investors, please see "Offer Structure" on page 474.	Not more than	NIB Not less than 15% of the Offer	RIB Not less than 35% of the Offer

These equity shares are proposed to be listed on BSE (Designated Stock Exchange) and NSE; OFS: Offer for Sale Details of OFS by Promoter(s)/ Promoter Group/ Other Selling Shareholders:

Name of Selling	Туре	Number of	Weighted Average Cost	Name of Selling	Туре	Number of	Weighted Average Cost
Shareholder		Shares Offered	of Acquisition on a Fully	Shareholder		Shares Offered	of Acquisition on a Fully
			Diluted Basis (In ₹)*				Diluted Basis (In ₹)*
Yashovardhan Saboo	Promoter	Up to 2,75,000		C. Raja Sekhar	Public	Up to 10,556	121.96
KDDL Ltd.	Promoter	Up to 5,00,000		Karan Singh Bhandari	Public	Up to 3,000	28.86
Mahen Distribution Ltd.	Promoter	Up to 50,000	36.38	Harsh Vardhan Bhuwalka	Public	Up to 2,125	140.24
Saboo Ventures LLP	Promoter's Group			Anand Vardhan Bhuwalka	Public	Up to 2,125	140.24
Anuradha Saboo	Promoter's Group		141.36	Shalini Bhuwalka	Public	Up to 2,125	140.24
Jai Vardhan Saboo	Promoter's Group		186.24	Manju Bhuwalka	Public	Up to 2,125	140.24
VBL Innovations Pvt. Ltd.	Promoter's Group		140.24	*As certified by B K S & Co., C	hartered Accountants n	· · ·	ificate dated May 6 2022
Anil Khanna	Director	Up to 6,250	130.80	For details, see "Capital Structu	ire – Notes to the Cap	ital Structure – Shar	e Capital History of our Company
Nagarajan Subramanian	Director	Up to 19,231	99.09	- Equity Share Capital" on page			· · · · · · · · · · · · · · · · · · ·

PRICE BAND, MINIMUM BID LOT & INDICATIVE TIMELINES

Price Band	₹ 836 to ₹ 878 per Equity Share of face value of ₹ 10 each.
For details of the Price Band and the basis for Offer Price, please refer to the price band advertisement and the	1 1 7
section titled "Basis for Offer Price" on page 144 of the RHP.	
Minimum Bid Lot Size	17 Equity Shares
Bid/Offer Opens On	Wednesday, May 18, 2022 ⁽¹⁾
	Friday, May 20, 2022 ⁽²⁾
Finalisation of Basis of Allotment with the Designated Stock Exchange	On or about Wednesday, May 25, 2022
Initiation of refunds (if any, for Anchor Investors)/unblocking of funds from ASBA Account*	On or about Thursday, May 26, 2022
Credit of Equity Shares to demat accounts of Allottees	On or about Friday, May 27, 2022
	On or about Monday, May 30, 2022
⁽¹⁾ Our Company and Selling Shareholders, in consultation with the BRLMs, may consider participation by Anchor Investors. The Anchor Inv	estor Bid/Offer Period shall be one Working Day prior to the Bid/Offer Opening Date in

accordance with the SEBI ICDR Regulations, that is on Tuesday, May 17, 2022.

accordance with the SEBI ICDR Regulations, that is on Tuesday, May 17, 2022. ⁽²⁾ Our Company and Selling Shareholders, in consultation with the BRLMs, may consider closing the Bid/Offer Period for QIBs one day prior to the Bid/Offer Closing Date in accordance with the SEBI ICDR Regulations. * In case of (i) any blocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) for cancelled/ withdrawn/ deleted ASBA Forms, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Bid Amount, whichever is higher from the date on which the request for cancellation, withdrawal/ deletion is placed in the Stock Exchanges bidding platform until the date on which the amounts are unblocked (ii) any blocking of multiple amounts for the same ASBA Form (for amounts blocked through the UPI Mechanism), the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the difference in amount, whichever is higher from the date on which such multiple amounts were blocked till the date of actual unblock; (iii) any blocking of non-allotted/ partially allotted Bids, exceeding four Working Days from the Bid/Offer Closing Date, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the difference in amount, whichever is higher for the entire duration of delay exceeding four Working Days from the Bid/Offer Closing Date, the Bidder shall be compensated at a uniform rate of a cord aver 15% per annum of the Bid/Offer Closing Date, the Bid/Offer Closing Date, the Bid/Offer Closing Pate in accordance with the SEBI ICDR Regulations. The Bid Amount, whichever is higher for the entire duration of delay exceeding four Working Days from the Bid/Offer Closing Date, the Bid/Offer Closing Date in accordance with the SCB responsible for causing such delay in unblocking. The post Offer BRLMs shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. The The above timetable is indicative and does not constitute any obligation on our Company, Selling Shareholders or the BRLMs.

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Weighted average price at which the specified securities were acquired by Promoters and Selling Shareholders, in the last one year / three years / five years*. The weighted average price at which the specified securities were acquired by our Promoters and Selling Shareholders, in the last one year / three years / five years preceding the date of the Red Herring Prospectus is as follows:

Period	Weighted average cost	Cap Price is 'X' times	Range of acquisition	Period	Weighted average cost	Cap Price is 'X' times	Range of acquisiti
	of acquisition (in ₹)	the Weighted average	price: Lowest Price-		of acquisition (in ₹)	the Weighted average	price: Lowest Price
		cost of acquisition	Highest Price (In ₹)		1 ()	cost of acquisition	Highest Price (In
ashovard	han Saboo – Selling Sha			Last 5 year	130.80	6.71	120.00 to 550.00
ast 1 year	227.98	3.85	120.00 to 550.00	Nagarajan	Subramanian – Selling	Shareholder	
<u>last 3 year</u>		9.09	0.00 to 550.00	Last 1 year		4.84	120.00 to 550.00
ast 5 year	102.12	8.60	0.00 to 550.00	Last 3 year	152.12	5.77	120.00 to 550.00
	nited – Selling Sharehold	er-Promoter		Last 5 year		6.49	110.00 to 550.00
<u>ast 1 year.</u>		2.33	200.00 to 550.00	Anand Var	dhan Bhuwalka – Sellin		
<u>ast 3 year</u>	318.55	2.76	130.00 to 550.00	Last 1 year	550.00	1.60	550.00 to 550.00
<u>ast 5 year</u>		3.80	110.00 to 550.00	Last 3 year		6.26	130.00 to 550.00
	stribution Limited - Sellin			Last 5 year	140.24	6.26	130.00 to 550.00
<u>ast 1 year</u>		Nil Nil	Nil Nil		<u>gh Bhandari- Selling Sha</u>	reholder	
Last 3 year		Nil	Nil	Last 1 year	Nil	Nil	Nil
ast 5 year	Saboo – Selling Shareho			Last 3 year	Nil	Nil	Nil
ast 1 vear		<u>1.60</u>	550.00 to 550.00	Last 5 year	Nil	Nil	Nil
last 1 year		5.59	130.00 to 550.00		han Bhuwalka – Selling		550.00 . 550.00
ast 5 year		6.21	130.00 to 550.00	Last 1 year	550.00	1.60	550.00 to 550.00
	an Saboo – Selling Share		romoter Groun	Last 3 year	140.24	6.26	130.00 to 550.00
ast 1 year		4.46	120.00 to 550.00	Last 5 year	140.24	6.26	130.00 to 550.00
ast 3 year		4.71	120.00 to 550.00	Shalini Bh			550.00 / 550.00
last 5 year		4.71	120.00 to 550.00	Last 1 year	550.00	1.60	550.00 to 550.00
	tures LLP – Selling Shar			Last 3 year	140.24	6.26 6.26	130.00 to 550.00
last 1 year		3.52	200.00 to 550.00	Last 5 year Manju Bh			130.00 to 550.00
ast 3 year		3.52	200.00 to 550.00	Last 1 year	<u>iwaika – Sening Shareno</u> 550.00	1.60	550.00 to 550.00
Last 5 year	180.58	4.86	128.00 to 550.00	Last 1 year	140.24	6.26	130.00 to 550.00
/BL Innov	ations Private Limited – S	elling Shareholder-Membe	r of the Promoter Group	Last 5 year	140.24	6.26	130.00 to 550.00
ast 1 year	550.00	1.60	550.00 to 550.00		khar – Selling Sharehold		130.00 10 330.00
ast 3 year	140.24	6.26	130.00 to 550.00		<u>138.94 1</u>	6.32	120.00 to 550.00
ast 5 year		6.26	130.00 to 550.00	Last 1 year Last 3 year		6.32	120.00 to 550.00
<u>Anil Khan</u>				Last 5 year		6.27	120.00 to 550.00
<u>ast 1 year</u> .		6.71	120.00 to 550.00			· · · · · · · · · · · · · · · · · · ·	
Last 3 year	141.07	6.22	120.00 to 550.00	*As certified	l by B K S & Co., Chartere	d Accountants vide its certi	ficate dated May 10, 2

RISKS IN RELATION TO THE FIRST OFFER

This being the first public issue of Equity Shares of our Company, there has been no formal market for the Equity Shares. The face value of the Equity Shares is \gtrless 10 each. The Floor Price, Cap Price and Offer Price (determined by our Company and Selling Shareholders in consultation with the Book Running Lead Managers and on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, as stated under "*Basis for Offer Price*" on page 144, should not be taken to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active or sustained trading in the Equity Shares of our Company, or regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISKS

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Offer unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, investors must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares in the Offer have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the contents of the Red Herring Prospectus. Specific attention of the investors is invited to "*Risk Factors*" on page 39.

PROCEDURE

You may obtain a physical copy of the Bid-cum-Application Form and the RHP from the Stock Exchanges, Syndicate Members, Registrar to the Offer, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Underwriters, Bankers to the Offer, Investors' Associations or Self Certified Syndicate Banks ("SCSBs").

If you wish to know about processes and procedures applicable to this Offer, you may request for a copy of the RHP and/or the General Information Document (GID) from the BRLMs or download it from the website of SEBI at www.sebi.gov.in, the websites of NSE and BSE at www.nseindia.com and www.bseindia.com respectively and the website of BRLM's at www.emkayglobal.com and www.incredsecurities.com.

	PRICE INFORMATION OF BRLM'S					
Sr.	Offer Name	Name of BRLM +/- % change in closing price, [+/- % change in closing benchmark]				
No.	No. 30th calendar day from listing 90th calendar day from listing 180th calendar day from listing					
1.	Heranba Industries Limited	Emkay	-0.38%, [-2.01%]	20.89%, [5.04%]	27.03%, [14.31%]	
2.	2. Nil InCred Not Applicable Not Applicable Not Applicable					
For further details, please refer to price information of past issues handled by the BRLMs on page 464 of the RHP.						
	BOOK RUNNING LEAD MANAGERS					

BOOK KOMMING LEAD MANAGERS				
Emkay Global Financial Services Limited (Emkay)	InCred Capital Wealth Portfolio Managers Private Limited (InCred)			
Tel. No.: +91 22 6612 1212; Email: ethos.ipo@emkayglobal.com	Tel: +91 22 6844 6100; E-mail: ethos.ipo@incredcapital.com			
Investor grievance email: ibg@emkayglobal.com	Investor grievance e-mail: customer.grievance@incredcapital.com			

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Name of Syndicate Members	Emkay Global Financial Services Limited and InCred Capital Wealth Portfolio Managers Private Limited.					
Name of Registrar to the Offer	KFin Technologies Limited					
	Telephone: +91 40 6716 2222/ 1800 309 4001; E-mail: ethosltd@kfintech.com; Investor grievance e-mail: einward.ris@kfintech.com					
Name of Statutory Auditor	S.R. Batliboi & Co. LLP, Chartered Accountants					
Name of Credit Rating Agency and	Not Applicable					
the rating or grading obtained, if any	-					
Name of Debenture Trustee, if any	As this is an offer of Equity Shares, no debenture trustee has been appointed for the Offer.					
Self Certified Syndicate Banks	The banks registered with SEBI, which offer the facility of ASBA services: (a) in relation to ASBA (other than using the UPI Mechanism),					
	where the Bid Amount will be blocked by authorising an SCSB, a list of which is available on the website of SEBI at https://www.					
	sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34 and https://www.sebi.gov.in/sebiweb/other/OtherAction.do					
	?doRecognisedFpi=yes&intmId=35, as applicable or such other website as may be prescribed by SEBI from time to time; and (b) in					
	elation to RIBs (using the UPI Mechanism), a list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/					
	herAction.do?doRecognisedFpi=yes&intmId=40, or such other website as may be prescribed by SEBI from time to time. Applications					
	hrough UPI in the Offer can be made only through the SCSBs mobile applications (apps)whose name appears on the SEBI website.					
	A list of SCSBs and mobile application, which, are live for applying in public issues using UPI Mechanism is provided as Annexure					
	A' to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019. The list is available on the website of SEBI at					
	https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=43 and updated from time to time and at such other					
	websites as may be prescribed by SEBI from time to time.					
Eligible SCSBs and mobile applications						
enabled for UPI Mechanism	CIR/P/2019/85 dated July 26, 2019, RIBs Bidding using the UPI Mechanism may apply through the SCSBs and mobile applications whose					
	names appears on the website of the SEBI (https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40) and (https://					
	www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=43) respectively, as updated from time to time.					
	Applications through UPI in the Offer can be made only through the SCSBs mobile applications (apps) whose name appears on the SEBI					
	website. A list of SCSBs and mobile application, which, are live for applying in public issues using UPI mechanism is appearing in the "list					
	of mobile applications for using UPI in public issues" displayed on the SEBI website. Details of nodal officers of SCSBs, identified for Bids					
	made through the UPI Mechanism, are available at www.sebi.gov.in.					
Non Syndicate Registered Brokers	Bidders can submit ASBA Forms in the Issue using the stock broker network of the stock exchange, i.e. through the Registered Brokers at					
	the Broker Centres. The list of the Registered Brokers, including details such as postal address, telephone number and e-mail address, is					
	provided on the websites of the Stock Exchanges at is provided on the websites of the BSE and the NSE at http://www.bseindia.com/Markets/					
	PublicIssues/brokercentres new.aspx? and https://www.nseindia.com/products/content/equities/ipos/ipo_mem_terminal.htm. as updated from time					
	to time. For further details, see section titled "Offer Procedure" beginning at page 479 of the RHP.					
	The list of the RTAs eligible to accept ASBA Forms at the Designated RTA Locations, is provided on the websites of Stock Exchanges at http://					
	www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx? and http://www.nseindia.com/products/content/equities/ipos/asba procedures.htm,					
(odiath a fist of KTAS, UDPS and Stock	respectively as undated from time to time. The list of the CDPs eligible to accent ASBA Forms at the Designated CDP Locations is provided on					

link(s) from which the investor can obtain a list of RTAs, CDPs and stock brokers who can accept applications from investors, as applicable: brokers who can accept applications from investors, as applicable: brokers who can accept applications

		PROMOTERS OF OUR COMPANY
Sr. No.	Name	Experience & Educational Qualification
1.		Yashovardhan Saboo is the Managing Director of our Company since November 5, 2007. He holds a post graduate diploma in management from
		Indian Institute of Management, Ahmedabad, Gujarat. He is the promoter of our Company and has vast experience of working in manufacturing
		and retail industry. He is also the promoter in KDDL Limited. He has been conferred with "Udyog Ratna" Award from PHDCCI in the year 2005.]
2.		Our Promoter, KDDL Limited was incorporated on January 8, 1981 under the provisions of the Companies Act, 2013, pursuant to a certificate of
	(Corporate)	incorporation issued by Registrar of Companies, Himachal Pradesh. The registered office of KDDL Limited is situated at Plot No. 3, Sector III,
	_	Parwanoo, Himachal Pradesh-173220. The corporate identity number is L33302HP1981PLC008123.
3.	Mahen Distribution Ltd.	Our Promoter, Mahen Distribution Limited was incorporated on May 28, 2009 under the provisions of the Companies Act, 2013, pursuant to a
	(Corporate)	certificate of incorporation issued by Registrar of Companies, Chandigarh. The registered office of Mahen Distribution Limited is situated at Kamla
	· - ·	Centre, S.C.O. 88-89, Sector 8C, Chandigarh 160009. The corporate identification number is U93000CH2009PLC031625.

OUR BUSINESS OVERVIEW AND STRATEGY

Company Overview: We are India's one of the largest luxury and premium watch retail player having 13% share of the total retail sales in premium and luxury segment and a share of 20% when seen in exclusively luxury segment in the financial year 2020, delivering a content-led luxury retail experience to our customers through our online and physical presence. In addition to our chain of 50 physical retail stores in 17 cities in India in a multi store format, we offer an Omnichannel experience to our customers through our website and social media platforms. We have the sizeable portfolio of premium and luxury watches in India enabling us to retail 50 premium and luxury watch brands like Omega, IWC Schaffhausen, Jaeger LeCoultre, Panerai, Bvlgari, H. Moser & Cie, Rado, Longines, Baume & Mercier, Oris SA, Corum, Carl F. Bucherer, Tissot, Raymond Weil, Louis Moinet and Balmain. We enjoy a healthy market share of 20% in the luxury watch retail segment and 13% in the premium and luxury watch retail segment in India.

Product: premium and luxury watches in India enabling us to retail 50 premium and luxury watch brands like Omega, IWC Schaffhausen, Jaeger LeCoultre, Panerai, Bvlgari, H. Moser & Cie, Rado, Longines, Baume & Mercier, Oris SA, Corum, Carl F. Bucherer, Tissot, Raymond Weil, Louis Moinet and Balmain.

Geographies Served: We have an extensive network of 50 (fifty) retail stores spread across 17 cities of National Capital Territory of Delhi Mumbai, Maharashtra; Bengaluru, Karnataka; Hyderabad, Telangana; Chennai, Tamil Nadu; Kolkata, West Bengal; union territory of Chandigarh; Ahmedabad, Gujarat; Jaipur, Rajasthan; Lucknow, Uttar Pradesh; Gurgaon, Haryana; Guwahati, Assam; Ludhiana, Punjab; Nagpur, Maharashtra; Noida, Uttar Pradesh; Pune, Maharashtra and Thane, Maharashtra in India.

Key Performance Indicators: (₹ in lakhs except unless otherwise stated) Fiscal 2020 Fiscal 2019 Particulars Nine months period ended December 31, 2021 Fiscal 2021 Restated earnings/(loss) per Equity Share (in ₹) – Basic¹ 8.74* 3.18 (0.75)5.22 5.22 8.74* Restated earnings/(loss) per Equity Share (in ₹) – Diluted² 3.15 (0.75)7.58% 8.07% 3.72% Return on net worth (%)³ (0.89)%85.43 Net asset value per Equity Share (in ₹)⁴ 105.48 82.28 77.14 EBITDA⁵ 5,628.91 5,643.85 5,440.36 5,825.95

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*Not Annualised; The ratios have been computed as under:1. Basic Earnings per share: Net profit as restated, attributable to equity shareholders divided by weighted average number of equity shareholders divided by weighted average number of dilutive equity; 3. Return on net worth (%): Net profit after tax, as restated divided by net worth at the end of the period; 4. Net Asset Value (NAV) per equity share (INR): Net Worth as restated at the end of the period divided by number of equity shares outstanding at the end of the period.; Net Worth = Net worth is the aggregate value of the paid-up share capital and all reserves created out of the profits, securities premium account, Deemed capital contribution, compulsory convertible cumulative preference shares, share application money pending allotment, options outstanding and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, as per the Restated Consolidated Summary Statements, but does not include reserves created out of revaluation of assets, foreign currency translation reserve, capital reserve, write-back of depreciation and analgamation. Return to be considered as attributable to 'owners of the parent' and net worth should be considered as attributable to 'owners of the parent'.

Industries Served: Retail of Luxury Watches.; For further details, see "Industry Overview" beginning on page 154 of the RHP.

Market Share: We enjoy a healthy market share of 20% in the luxury watch retail segment and 13% in the premium and luxury watch retail segment in India (Source: 'Industry Report on Premium and Luxury Watch Retail in India dated April 26, 2022, prepared by Technopak Advisors Private Limited' available on the following link: https://www.ethoswatches.com/ investors-information).

Manufacturing plant, if any: Not Applicable.

Employee Strength: As of March 31, 2022, we have 424 employees, out of which 79 are women representing 18.63% of total employees.

	BOARD OF DIRECTORS						
S.No.	Directors	Designation	Brief Profile of Directors	Other Directorship			
1.	Yashovardhan Saboo	Managing Director	He holds a post graduate diploma in management from Indian Institute of Management, Ahmedabad, Gujarat. He is the promoter of our Company with vast experience of working in manufacturing & retail industry. He is also the promoter in KDDL Limited.	1. All India Federation of Horological Industries;			
2.	Anil Khanna	Independent Director	He holds a degree in Bachelor of Arts (Economics, Mathematics) and is also a qualified Chartered Accountant from ICAI. He holds Diploma in information system audit and is Certified Forensic Accountant and Fraud Detector from ICAI.	 Companies: KDDL Limited Others: J.R Khanna & Co., Chartered Accountants; and Rotary and Blood Bank Society Resource Centre-A Charitable Society. 			
3.	Nagarajan Subramanian	Independent Director	He holds a degree in Bachelor of Technology (Mechanical Engineering) from College of Engineering, Madras, Tamil Nadu and a post graduate diploma in management from Indian Institute of Management, Ahmedabad, Gujarat.				
4.	Neelima Tripathi	Independent Director	She is a practicing advocate by profession and is registered with the Bar Council of Delhi. She is also a qualified Chartered Accountant from ICAI. She has 30 years experience in handling civil litigations, arbitrations, appearances at tribunals, courts, commissions etc.	-			
5.	Sundeep Kumar	Independent Director	He holds a bachelor's degree in economics from Delhi University and has done his Master of Business Administration ("MBA") from Indian Institute of Management, Ahmedabad, Gujarat. He has rich experience in field of communication and general management.				
6.	Dilpreet Singh	Independent Director	He holds a bachelor's degree in law from the Delhi University and a master of personal management and industrial relations University Business School, Union Territory of Chandigarh. He is currently an employability consultant at Amazon Web Services India (AISPL).	1. DS Health Enablers LLP; and Talent Policy Enablers			
7.	Mohaimin Altaf	Independent Director	He has completed his Bachelor of Arts in Economics and MBA from the Wharton School, University of Pennsylvania. Prior to joining our Company, he worked as a Strategy and M & A Analyst with Morgan Stanley, New York.	-			
8.	Manoj Gupta	Whole time Director With functional designation of Executive Director	He holds a degree in Bachelor of Arts from Punjab University and has done advance diploma in tool and die making from central scientific instruments organization, Indo-Swiss Training Centre. He joined our Company as Vice President Operations – Summit.				
9.		Non-Independent Director	He has done his education from Business School of the Association of Commerce, Switzerland (Accountant with Federal Diploma, CPA, Certified Public Accountant). With 30 years of experience, he has held leadership positions with global watch brands and retailers.	-			
10.	Chitranjan Agarwal	Additional Director (Non-Independent Non- Executive)	He holds a degree in Bachelor of Commerce from Government College, Chandigarh. He has also completed his LLB from University of Delhi. He is also a qualified Chartered Accountant from ICAI since October 1990.	1. NCC Advisors Private Limited; and			

For further details in relation to our Board of Directors, see "Our Management" beginning on page 256 of the RHP.

OBJECTS OF THE OFFER

The present Offer comprises of the Fresh Issue of $[\bullet]$ Equity Shares, aggregating up to \gtrless 37,500 lakhs* by our Company and an Offer for Sale of up to 11,08,037 Equity Shares, aggregating up to \gtrless $[\bullet]$ lakhs by the Selling Shareholders.

*Our Company, in consultation with the BRLMs, has undertaken a Pre-IPO placement of 3,02,663 Equity Shares aggregating to ₹ 2,500 lakhs. The size of the Fresh Issue as disclosed in the Draft Red Herring Prospectus, aggregating up to ₹ 40,000 lakhs, has been reduced by ₹ 2,500 lakhs pursuant to the Pre-IPO Placement, and accordingly, the Fresh Issue is of up to ₹ 37,500 lakhs. Our Company has informed all the Pre-IPO investors/buyers that the Offer may or may not be successful and the Equity Shares of our Company may or may not get listed. **Offer for Sale:** Each of the Selling Shareholders will be entitled to the proceeds of the Offer for Sale after deducting its portion of the Offer related expenses and relevant taxes thereon. Our Company will not receive any proceeds from the Offer for Sale and the proceeds received from the Offer for Sale will not form part of the Net Proceeds.

Fresh Issue: The Gross Proceeds from the Fresh Issue as reduced by the Offer related expenses in relation to the Fresh Issue ("Net Proceeds") are proposed to be utilised as follows:

Particulars (₹ in lakhs)	Total - estimated	Amount to be	Estimated	deployment of Net	Proceeds
	cost	funded from Net	and the Pre-IPO	Estimated	Estimated
		Proceeds and the	Placement in	deployment of	deployment of
		Pre-IPO Placement	Fiscal 2022	Net Proceeds in	Net Proceeds in
				Fiscal 2023	Fiscal 2024
Repayment or pre-payment, in full or in part, of all or certain borrowings availed by our Company	2,989.09	2,989.09	-	2,989.09	-
Funding working capital requirements of our Company	23,496.22	23,496.22	2,499.98	10,498.57	10,497.67
Financing the establishment of new stores and renovation of existing stores	3,327.28	3,327.28	-	2,906.12	421.16
Financing the upgradation of Enterprise Resource Planning (ERP)	198.01	198.01	-	198.01	-
General Corporate purpose*	[•]	[•]	[•]	[•]	[•]
Total	[•]	[•]	[•]	[•]	[•]

*To be finalised upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC. The amount utilised for general corporate purposes shall not exceed 25% of the Gross Proceeds from the Fresh Issue.

Means of Finance: The fund requirements for all objects of the Fresh Issue are proposed to be entirely funded from the Net Proceeds. Accordingly, we confirm that there is no requirement for us to make firm arrangements of finance under Regulation 7(1)(e) of the SEBI ICDR Regulations through verifiable means towards 75% of the stated means of finance.

Details and reasons for non-deployment or delay in deployment of proceeds or changes in utilisation of issue proceeds of past public offers / rights issues, if any, of the Company in the preceding 10 years: Not Applicable; Terms of Issuance of Convertible Security, if any: Not Applicable; Name of Monitoring Agency: Crisil Ratings Limited Shareholding Pattern as on the date of the RHP:

Category of shareholder	Number of fully paid up equity shares held	Shareholding as a % of total number of shares
Promoter and Promoter Group	1,54,56,412	81.02
Public	36,21,751	18.98
Total	1,90,78,163	100.00

The name of the Selling Shareholders and their proportion in the Offer for Sale is as follows:

S.	Name of the Shareholder	Number of Equity		S.	Name of the Shareholder	Number of Equity
No.		Shares offered	Ι	No.		Shares offered
1	Yashovardhan Saboo ("Selling Shareholder")	Up to 2,75,000			Nagarajan Subramanian ("Selling Shareholder")	Up to 19,231
2	KDDL Limited ("Selling Shareholder")	Up to 5,00,000		10	C. Raja Sekhar ("Selling Shareholder")	Up to 10,556
3	Mahen Distribution Limited("Selling Shareholder")	Up to 50,000		11	Karan Singh Bhandari ("Selling Shareholder")	Up to 3,000
4	Saboo Ventures LLP ("Selling Shareholder")	Up to 1,50,000		12	Harsh Vardhan Bhuwalka ("Selling Shareholder")	Up to 2,125
5	Anuradha Saboo ("Selling Shareholder")	Up to 60,000		13	Anand Vardhan Bhuwalka ("Selling Shareholder")	Up to 2,125
6	Jai Vardhan Saboo ("Selling Shareholder")	Up to 15,000		14	Shalini Bhuwalka ("Selling Shareholder")	Up to 2,125
7	VBL Innovations Private Limited ("Selling Shareholder")	Up to 10,500		15	Manju Bhuwalka ("Selling Shareholder")	Up to 2,125
8	Anil Khanna("Selling Shareholder")	Up to 6,250			Total	Up to 11,08,037

RESTATED FINANCIAL STATEMENTS

Particulars (₹ i	n lakhs, unless otherwise	As at and for nine months	As at and for the year ended March 31			
	stated)	ended December 31, 2021	2021	2020	2019	
(A) Equity share capital		1,877.55	1,821.28	1,821.28	1,690.17	
(B) Net worth [^]		19,804.41	15,559.69	14,985.11	13,038.76	
(C) Revenue from operations		41,859.31	38,657.07	45,784.91	44,352.90	
(D) Profit/(loss) for the period/year		1,598.78	578.53	(133.40)	988.88	
(E) Earnings/(loss) per Equity Share (bas	sic)	8.74 #	3.18	(0.75)	5.22	
Earnings/(loss) per Equity Share (dil	uted)	8.74 #	3.15	(0.75)	5.22	
(F) Net asset value per Equity Share^		105.48	85.43	82.28	77.14	
(G) Total Borrowings##		8,675.96	5,198.83	7,574.69	7,706.52	

#not annualised. ##Current borrowings+ Non-current borrowings. ^For details of the same please refer to "Other Financial Information" on page 383 of the RHP

IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

INTERNAL RISK FACTORS

Below mentioned risks are the top 5 risk factors as per the RHP:

- 1. Pandemic like Covid-19 or any future pandemic or any widespread health or other emergency could adversely affect our business, results of operations, financial condition and cash flows.
- We do not have definitive agreements for supply of products or fixed terms of trade with majority of our suppliers. Failure to successfully leverage our supplier relationships and network could adversely affect us.
- 3. Our business partly depends on the continued success and reputation of our third-party brands globally, and any negative impact on these brands, or a failure by us or owners of these brands to protect them, as well as other intellectual property rights and proprietary information, may adversely affect our business, results of operations, financial condition and cash flows.
- 4. We have certain contingent liabilities as of December 31, 2021, March 31, 2021, March 31, 2020, and March 31, 2019 as per Ind AS 37 as disclosed in our financial statements, which if materialize, may adversely affect our financial condition.
- 5. Most of our suppliers works with us, are on a non-exclusive basis, in absence of exclusivity with our suppliers we may be subject to competition from the entities which may have more resources than us.

SUMMARY OF OUTSTANDING LITIGATIONS, CLAIMS AND REGULATORY ACTION

A. A summary of outstanding litigation proceedings as on the date of the Red Herring Prospectus as disclosed in the section titled "Outstanding Litigation and Other Material Developments" of the RHP is provided below:

Nature of Litigation	No. of outstanding cases	Amount involved* (₹ in lakhs)	
Litigation against our Company:	ouisianaing cases	(<i>x</i> in turns)	
Criminal	Nil	Nil	
Material Civil	1	110.22	
Action by statutory or regulatory authorities	Nil	Nil	
Total	1	110.22	
Litigation filed by our Company:			
Criminal	2	45.67	
Material Civil	1	23.84	
Action by statutory or regulatory authorities	Nil	Nil	
Total	3	69.51	
Litigation against our Subsidiary:			
Criminal	Nil	Nil	
Material Civil	Nil	Nil	
Action by statutory or regulatory authorities	Nil	Nil	
Total	Nil	Nil	
Litigation filed by our Subsidiary:			
Criminal	Nil	Nil	
Material Civil	Nil	Nil	
Action by statutory or regulatory authorities	Nil	Nil	
Total	Nil	Nil	

Nature of Litigation No. of Amount involved* outstanding cases (₹ in lakhs) Tax proceedings involving our Company: Direct Tax 318.77 Indirect Tax 6 3,390.01 Total 13 3,708.78 Litigation involving Directors: Criminal Nil Nil Material Civil 110.22 1* Action by statutory or regulatory authorities Nil Nil Total Nil Nil *This litigation is filed by Matrix Distributor Private Limited against our Company and the Directors Litigation involving Promoters Criminal Nil Nil Material Civil 2 190.13 Action by statutory or regulatory authorities 3.72 3 193.85 Total Tax proceedings involving our Promoter 8 46.97 Direct Tax Indirect Tax Nil Nil Total 8 46.97

*To the extent quantifiable.

Our Group Company is not party to any pending litigation which will have a material impact on our Company. For further details, see "Outstanding Litigation and Material Developments" on page 439.

B. Brief details of top 5 material outstanding litigation / legal proceedings initiated against the Company and amount involved:

Matrix Distributor Private Limited ("Plaintiff Company"), supplied phones to our Company for our business. During the course, certain disputes arose regarding payment of dues by our Company. The Plaintiff Company stated that our Company has from time to time made on account payments towards part payment of various dues and $\overline{164.43}$ lakhs are pending from our Company. The Parties tried to solve the matter amicably however the parties failed to reach any negotiation. Thereafter, the Plaintiff Company filed a commercial suit bearing number 317 of 2020, against our Company and all its Directors and KMP before the High Court of Judicature at Bombay, claiming an amount of Rs 110.22 lakhs towards its dues together with interest @ 21% per annum on $\overline{164.43}$ lakhs from the date of filing the suit till passing of the decree and thereafter interest @ 21% per annum on $\overline{164.43}$ lakhs from the said matter. This matter is currently pending before the High Court of Judicature at Bombay.

- C. Disciplinary action taken by SEBI or stock exchanges against the Promoters in last 5 financial years including outstanding action, if any: Nil
- D. Brief details of outstanding criminal proceedings against the Promoters: Nil

ANY OTHER IMPORTANT INFORMATION AS PER MANAGERS/COMPANY - NIL

DECLARATION BY THE COMPANY

We hereby certify and declare that all relevant provisions of the Companies Act, 2013 and the guidelines, regulations or rules issued by the Government of India or the guidelines, or regulations issued by the Securities and Exchange Board of India ("SEBI"), established under Section 3 of the SEBI Act, as the case may be, have been complied with and no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Contracts (Regulation) Act, 1956, as amended, the Securities and Contracts (Regulation) Rules, 1957, as amended, the Securities and Exchange Board of India Act, 1992, as amended, or rules made or guidelines or regulations issued there under, as the case may be. We further certify that all statements in the Red Herring Prospectus are true and correct.

DECLARATION BY THE SELLING SHAREHOLDERS

The Selling Shareholders hereby confirm and certify that all statements, disclosures, and undertakings made or confirmed by it in the Red Herring Prospectus about or in relation to itself, as one of the Selling Shareholders and its portion of the Offered Shares, are true and correct. The Selling Shareholders assume no responsibility for any other statements, disclosures and undertakings, including any statements, disclosures and undertakings made by, or relating to the Company or any other Selling Shareholder or any other person(s) in the Red Herring Prospectus.

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